INSPECTOR-GENERAL OF TAXATION

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INSPECTOR-GENERAL OF TAXATION

Section 1: Agency overview and resources

1.1 STRATEGIC DIRECTION STATEMENT

The objective of the Inspector-General of Taxation (IGT) is to improve the administration of the tax laws for the benefit of all taxpayers.

The IGT's strategic direction for 2013-14 is to achieve this by delivering independent advice for improvement through:

- consulting with the community to ensure tax administration issues are identified;
- conducting reviews into the identified issues;
- developing a deeper understanding of the issues and advise on improvement options; and
- reporting publicly on review outcomes, observations and improvement recommendations.

In 2013-14, the IGT will establish a new work program through a broad-based community consultation process which remains in effect for that year.

1.2 **AGENCY RESOURCE STATEMENT**

Table 1.1 shows the total resources for IGT.

| Table 1.1: Inspector-General of Taxation resource statement — Budget estim | ates |
|--|------|
| for 2013-14 as at Budget May 2013 | |

| | Estimate of | | | | | |
|---|--------------|---|-----------|---|----------|---------------|
| | prior year | | | | | Actual |
| | amounts | + | Proposed | = | Total | available |
| | available in | | at Budget | | estimate | appropriation |
| | 2013-14 | | 2013-14 | | 2013-14 | 2012-13 |
| | \$'000 | | \$'000 | | \$'000 | \$'000 |
| Ordinary annual services | | | | | | |
| Departmental appropriation | | | | | | |
| Prior year departmental | | | | | | |
| appropriation | 2,940 | 3 | - | | 2,940 | - |
| Departmental appropriation ² | - | | 2,656 | 1 | 2,656 | 2,652 |
| Total net resourcing for the IGT | 2,940 | | 2,656 | | 5,596 | 2,652 |

Appropriation Bill (No. 1) 2013-14.
 Includes \$0.03 million in 2013-14 for the departmental capital budget (also refer to Table 3.2.5).
 Estimated adjusted balance carried from previous year for annual appropriations.

1.3 **BUDGET MEASURES**

Budget measures relating to the IGT are summarised below.

Table 1.2: Inspector-General of Taxation 2013-14 Budget measures

| | | 2012-13 | 2013-14 | 2014-15 | 2015-16 | 2016-17 |
|-----------------------------------|---------|---------|---------|---------|---------|---------|
| | Program | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| Expense measures | | | | | | |
| Targeted savings – public service | | | | | | |
| efficiencies ¹ | 1.1 | (12) | (18) | (15) | (14) | (13) |
| Total expense measures | | (12) | (18) | (15) | (14) | (13) |
| | | | | | | 10 11 1 |

This measure was included as a cross portfolio measure in the Mid-Year Economic and Fiscal Outlook 1 2012-13.

Prepared on a Government Finance Statistics (fiscal) basis.

Section 2: Outcomes and planned performance

2.1 OUTCOMES AND PERFORMANCE INFORMATION

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government agencies achieve the intended results of their outcome statements. Agencies are required to identify the programs which contribute to Government outcomes over the Budget and forward years.

The IGT's outcome is described below, specifying the strategy, program objective, program deliverables and program key performance indicators used to assess and monitor the performance of the IGT.

Outcome 1: Improved tax administration through community consultation, review, and independent advice to Government

Outcome 1 strategy

Key strategies to achieve Outcome 1 are to:

- undertake community consultation, research and other processes to identify and prioritise areas of tax administration for improvement;
- call for submissions to review and to stimulate input by, for example, issuing terms
 of reference and similar materials;
- review identified areas and provide independent advice and recommendations to the Government and the Australian Taxation Office (ATO) on improvements to the administration of the tax laws;
- maintain a positive public profile for the IGT through participation in conferences and seminars;
- build on approaches that increase the ATO's involvement and contribution to review processes and outcomes; and
- selectively engage external expertise and undertake overseas comparisons to enhance capabilities and objectivity for appropriate reviews.

The major projects and activities expected to be commenced and/or completed during 2013-14 include the development of a new IGT work program of reviews through broad-based consultation with stakeholders and to commence and/or complete these

reviews in that year. In addition, consideration of the ATO's implementation of IGT recommendations is also supported.

Outcome expense statement

Table 2.1 provides an overview of the total expenses for Outcome 1.

Table 2.1: Budgeted expenses for Outcome 1

| Average staffing level (number) | 10 | 10 |
|--|-----------|-----------|
| | 2012-13 | 2013-14 |
| Total expenses for Outcome 1 | 2,660 | 2,656 |
| Expenses not requiring appropriation in the budget year | 38 | 30 |
| Departmental appropriation | 2,622 | 2,626 |
| Departmental expenses | | |
| Program 1.1: Inspector-General of Taxation | | |
| | \$'000 | \$'000 |
| | expenses | expenses |
| | actual | Estimated |
| consultation, review, and independent advice to government | Estimated | 2013-14 |
| Outcome 1: Improved tax administration through community | 2012-13 | |

Contributions to Outcome 1

Program 1.1: Inspector-General of Taxation

Program objective

The IGT has the following objectives:

- identify areas of tax administration where community stakeholders believe improvements should be made or issues reviewed;
- consult with government agencies that review tax administration, in particular the Australian National Audit Office and the Commonwealth Ombudsman to foster cooperation and make efficient use of resources;
- prioritise areas of tax administration for review according to the IGT's work program and ministerial direction as appropriate;
- provide independent advice to the Government and the ATO on tax administration and make recommendations on improvements; and
- consideration of the ATO's implementation of IGT recommendations.

Program expenses

There are no significant changes to estimates across the forward years.

Table 2.2: Program expenses

| 2012-13 | | 2014-15 | 2015-16 | 2016-17 |
|---------|--------------------------------------|---|---|--|
| Revised | 2013-14 | Forward | Forward | Forward |
| budget | Budget | year 1 | year 2 | year 3 |
| \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| | | | | |
| 2,660 | 2,656 | 2,669 | 2,694 | 2,721 |
| 2,660 | 2,656 | 2,669 | 2,694 | 2,721 |
| | Revised budget \$'000 2,660 | Revised 2013-14 budget Budget \$'000 \$'000 2,660 2,656 | Revised 2013-14 Forward budget Budget year 1 \$'000 \$'000 \$'000 2,660 2,656 2,669 | Revised 2013-14 Forward Forward budget Budget year 1 year 2 \$'000 \$'000 \$'000 2,660 2,656 2,669 2,694 |

Program deliverables

The IGT has the following deliverables:

- a program of reviews based on community input and consultation with other relevant agencies, and prioritised in line with principles of good tax administration; and
- five completed reviews incorporating independent advice to the Government on systemic issues and/or viable improvements to tax administration.

Program key performance indicators

The IGT has the following key performance indicators:

- positive feedback and continued support from community stakeholders including taxpayers, tax practitioners and relevant government agencies; and
- recommendations for systemic improvements in tax administration agreed and implemented by the ATO and/or the Government.

Section 3: Explanatory tables and budgeted financial statements

Section 3 presents explanatory tables and budgeted financial statements which provide a comprehensive snapshot of agency finances for the budget year 2013-14. It explains how budget plans are incorporated into the financial statements and provides further details of the reconciliation between appropriations and program expenses.

3.1 EXPLANATORY TABLES

3.1.1 Movement of administered funds between years

The IGT has no administered funds.

3.1.2 Special accounts

The IGT has no special accounts.

3.1.3 Australian Government Indigenous Expenditure

The IGT has no Australian Government Indigenous Expenditure.

3.2 BUDGETED FINANCIAL STATEMENTS

3.2.1 Differences in agency resourcing and financial statements

There are no material differences between agency resourcing and financial statements.

3.2.2 Analysis of budgeted financial statements

The financial statements have been prepared on an Australian Accounting Standards basis.

The IGT is budgeting for a break-even operating result in 2013-14 after adding back non-appropriated depreciation and amortisation expenses.

3.2.3 Budgeted financial statements tables

Table 3.2.1: Comprehensive income statement (Showing Net Cost of Services) (for the period ended 30 June)

| | Estimated | Budget | Forward | Forward | Forward |
|---|-------------|----------|----------|----------|----------|
| | actual | estimate | estimate | estimate | estimate |
| | 2012-13 | 2013-14 | 2014-15 | 2015-16 | 2016-17 |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| EXPENSES | | | | | |
| Employee benefits | 1,784 | 1,792 | 1,798 | 1,820 | 1,901 |
| Supplier | 838 | 834 | 841 | 844 | 790 |
| Depreciation and amortisation | 38 | 30 | 30 | 30 | 30 |
| Total expenses | 2,660 | 2,656 | 2,669 | 2,694 | 2,721 |
| LESS: | | | · · · · | | |
| OWN-SOURCE INCOME | | | | | |
| Revenue | | | | | |
| Other revenue | - | - | - | - | - |
| Total revenue | - | - | - | - | - |
| Total own-source income | - | - | - | - | - |
| Net cost of (contribution by) | | | | | |
| services | 2,660 | 2,656 | 2,669 | 2,694 | 2,721 |
| Appropriation revenue | 2,622 | 2,626 | 2,639 | 2,664 | 2,691 |
| Surplus (deficit) attributable to the | | , | | | , |
| Australian Government | (38) | (30) | (30) | (30) | (30) |
| Note: Impact of Net Cash Appropriation | Arrangement | s | | | |
| · · · | 2012-13 | 2013-14 | 2014-15 | 2015-16 | 2016-17 |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| Total Comprehensive Income | | | | | |
| (loss) | | | | | |
| less depreciation/amortisation | | | | | |
| expenses previously funded | | | | | |
| through revenue appropriations | - | - | - | - | - |
| plus depreciation/amortisation expenses | | | | | |
| previously funded through revenue | | | | | |
| appropriations | (38) | (30) | (30) | (30) | (30 |
| | (30) | (30) | (30) | (30) | (30 |
| Total Comprehensive Income | | | | | |
| (loss) - as per the Statement of | | | | | |
| Comprehensive Income Prepared on Australian Accounting Standar | (38) | (30) | (30) | (30) | (30) |

| (as at 30 June) | | | | | |
|-------------------------------------|-----------|----------|----------|----------|----------|
| | Estimated | Budget | Forward | Forward | Forward |
| | actual | estimate | estimate | estimate | estimate |
| | 2012-13 | 2013-14 | 2014-15 | 2015-16 | 2016-17 |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| ASSETS | | | | | |
| Financial assets | | | | | |
| Cash and equivalents | 37 | 37 | 37 | 37 | 37 |
| Trade and other receivables | 2,940 | 2,940 | 2,940 | 2,940 | 2,940 |
| Total financial assets | 2,977 | 2,977 | 2,977 | 2,977 | 2,977 |
| Non-financial assets | | | | | |
| Infrastructure, plant and equipment | 126 | 126 | 126 | 126 | 126 |
| Other | - | - | - | - | - |
| Total non-financial assets | 126 | 126 | 126 | 126 | 126 |
| Total assets | 3,103 | 3,103 | 3,103 | 3,103 | 3,103 |
| LIABILITIES | | | | | |
| Provisions | | | | | |
| Employees | 246 | 246 | 246 | 246 | 246 |
| Other | 94 | 94 | 94 | 94 | 94 |
| Total provisions | 340 | 340 | 340 | 340 | 340 |
| Payables | | | | | |
| Suppliers | 77 | 77 | 77 | 77 | 77 |
| Total payables | 77 | 77 | 77 | 77 | 77 |
| Total liabilities | 417 | 417 | 417 | 417 | 417 |
| Net assets | 2,686 | 2,686 | 2,686 | 2,686 | 2,686 |
| EQUITY | | | | | |
| Reserves | 370 | 370 | 370 | 370 | 370 |
| Contributed equity | 30 | 60 | 90 | 120 | 150 |
| Retained surpluses or | | | | | |
| accumulated deficits | 2,286 | 2,256 | 2,226 | 2,196 | 2,166 |
| Total equity | 2,686 | 2,686 | 2,686 | 2,686 | 2,686 |
| Current assets | 2,977 | 2,977 | 2,977 | 2,977 | 2,977 |
| Non-current assets | 126 | 126 | 126 | 126 | 126 |
| Current liabilities | 179 | 179 | 179 | 179 | 179 |
| Non-current liabilities | 238 | 238 | 238 | 238 | 238 |

Table 3.2.2: Budgeted departmental balance sheet (as at 30 June)

| (for the period ended 30 June) | | | | | |
|--|-----------|----------|----------|----------|----------|
| | Estimated | Budget | Forward | Forward | Forward |
| | actual | estimate | estimate | estimate | estimate |
| | 2012-13 | 2013-14 | 2014-15 | 2015-16 | 2016-17 |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| OPERATING ACTIVITIES | | | | | |
| Cash received | | | | | |
| Appropriations | 2,622 | 2,626 | 2,639 | 2,664 | 2,691 |
| Other | - | - | - | - | - |
| Total cash received | 2,622 | 2,626 | 2,639 | 2,664 | 2,691 |
| Cash used | | | | | |
| Employees | 1,784 | 1,792 | 1,798 | 1,820 | 1,901 |
| Suppliers | 838 | 834 | 841 | 844 | 790 |
| Total cash used | 2,622 | 2,626 | 2,639 | 2,664 | 2,691 |
| Net cash from or (used by) | | | | | |
| operating activities | - | - | - | - | - |
| INVESTING ACTIVITIES | | | | | |
| Cash used | | | | | |
| Purchase of property, plant | | | | | |
| and equipment | - | 30 | 30 | 30 | 30 |
| Total cash used | | 30 | 30 | 30 | 30 |
| Net cash from or (used by) | | 50 | | | 50 |
| investing activities | _ | (30) | (30) | (30) | (30) |
| - | | (30) | (30) | (30) | (50) |
| FINANCING ACTIVITIES | | | | | |
| Cash received | | | | | |
| Capital injections | - | 30 | 30 | 30 | 30 |
| Total cash received | - | 30 | 30 | 30 | 30 |
| Net cash from or (used by) | | | | | |
| financing activities | | 30 | 30 | 30 | 30 |
| Net increase or (decrease) | | | | | |
| in cash held | - | - | - | - | - |
| Cash at the beginning of | | | _ | | |
| the reporting period | 37 | 37 | 37 | 37 | 37 |
| Cash at the end of the | ~- | 67 | 07 | 07 | c7 |
| reporting period Prepared on Australian Accounting Standar | 37 | 37 | 37 | 37 | 37 |

Table 3.2.3: Budgeted departmental statement of cash flows (for the period ended 30 June)

| | | Asset | | Contributed | |
|--|-----------|-------------|----------|-------------|--------|
| | Retained | revaluation | Other | equity/ | Total |
| | surpluses | reserve | reserves | capital | equity |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| Opening balance as at 1 July 2013 Balance carried forward from | | | | | |
| previous period | 2,286 | 294 | 76 | 30 | 2,686 |
| Adjusted opening balance | 2,286 | 294 | 76 | 30 | 2,686 |
| Comprehensive income Surplus (deficit) for the period | (30) | - | - | _ | (30) |
| Total comprehensive income recognised directly in equity | (30) | - | - | - | (30) |
| Transactions with owners Contributions by owners Appropriation (departmental | | | | | |
| capital budget) | - | - | - | 30 | 30 |
| Total transactions with owners | - | - | - | 30 | 30 |
| Estimated closing balance | | | | | |
| as at 30 June 2014 | 2,256 | 294 | 76 | 60 | 2,686 |

Table 3.2.4: Departmental statement of changes in equity — summary of movement (Budget year 2013-14)

Prepared on Australian Accounting Standards basis.

Table 3.2.5: Departmental capital budget (DCB) statement

| · · · · · | J . (| - / | | | |
|---------------------------------------|-----------|----------|----------|----------|----------|
| | Estimated | Budget | Forward | Forward | Forward |
| | actual | estimate | estimate | estimate | estimate |
| | 2012-13 | 2013-14 | 2014-15 | 2015-16 | 2016-17 |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| NEW CAPITAL APPROPRIATIONS | | | | | |
| Capital budget - Bill 1 - DCB | 30 | 30 | 30 | 30 | 30 |
| Total new capital appropriations | 30 | 30 | 30 | 30 | 30 |
| Provided for: | | | | | |
| Purchase of non-financial assets | 30 | 30 | 30 | 30 | 30 |
| Total Items | 30 | 30 | 30 | 30 | 30 |
| PURCHASE OF NON-FINANCIAL ASSETS | | | | | |
| Funded internally by departmental | | | | | |
| resources | - | - | - | - | - |
| Funded by capital appropriation - DCB | 30 | 30 | 30 | 30 | 30 |
| TOTAL | 30 | 30 | 30 | 30 | 30 |
| RECONCILIATION OF CASH | | | | | |
| USED TO ACQUIRE ASSETS | | | | | |
| TO ASSET MOVEMENT TABLE | | | | | |
| Total purchases | 30 | 30 | 30 | 30 | 30 |
| Total cash used to | | | | | |
| acquire assets | 30 | 30 | 30 | 30 | 30 |

Table 3.2.6: Statement of asset movements — departmental

| | | Other | | |
|---------------------------------------|-----------|-----------------|-------------|--------|
| | | infrastructure, | | |
| | | plant and | | |
| | Buildings | equipment | Intangibles | Total |
| | \$'000 | \$'000 | \$'000 | \$'000 |
| As at 1 July 2013 | | | | |
| Gross book value | - | 240 | - | 240 |
| Accumulated depreciation/amortisation | | | | |
| and impairment | - | 114 | - | 114 |
| Opening net book balance | - | 126 | - | 126 |
| Capital asset additions | | | | |
| By purchase - appropriation ordinary | | | | |
| annual services | - | 30 | - | 30 |
| Total additions | - | 30 | - | 30 |
| Other movements | | | | |
| Depreciation/amortisation expense | - | 30 | - | 30 |
| Total other movements | - | 30 | - | 30 |
| As at 30 June 2014 | | | | |
| Gross book value | - | 270 | - | 270 |
| Accumulated depreciation/amortisation | | | | |
| and impairment | - | 144 | - | 144 |
| Closing net book balance | - | 126 | - | 126 |